

## History of FIAT

The International Association of Law Enforcement Intelligence Analysts (IALEIA) joined forces in 2003 in a consortium with the Law Enforcement Intelligence Unit (LEIU), the National White Collar Crime Center (NW3C), and the Regional Intelligence Sharing System (RISS) to develop and deliver a basic analytic training course.

During 2003, subject matter experts worked with curriculum development personnel to create a professional course. In the fall of 2003, consortium member representatives gathered for an instructor development program, hosted by NW3C. Pilots of the course were given in two locations in December 2003.

In 2004, the NW3C, using their staff members and other individuals from the other consortium members, provided the course in about a dozen locations around the country. Also that year, IALEIA received funding from the Counterdrug Executive Secretariat to hold two instructor development programs for IALEIA and LEIU personnel so they could begin to provide the course. Those were held in the East (July) and the West (September).

In January 2005, the first IALEIA FIAT was held in Phoenix, AZ. This was followed in March by FIATs in New York, Massachusetts, and Tucson, AZ.

FIAT is intended for civilian and sworn law enforcement, and regulatory personnel who have not received basic criminal intelligence analysis training. It may also serve as a refresher or update for those who had basic

criminal intelligence analysis training eight or more years ago.

## FIAT covers the following topics:

### Introduction to Intelligence Analysis

- History of Intelligence
- Purpose of Intelligence Analysis
- Intelligence Models
- Intelligence Cycle
- Legal Issues
- Resources/Sources of Information

### Intelligence Analysis as a Thought Process

- Fundamentals of Logic
- Critical Thinking
- Creative Thinking
- Inference Development
- Recommendations Development
- Analysis of Competing Hypotheses

### Analysis Methods & Skills

- Crime Pattern Analysis
- Association Analysis
- Flow Analysis
- Communication Analysis
- Financial Analysis
- Strategic Analysis
- Indicator Development
- Product Development

## Some comments from students:

“Good topics; applicable to job.”

“Essential fundamental class for both new and more experienced analysts.”

*“This class has it all...extremely valuable.”*

“New approach to problem solving.”

“Up-to-date on analytic techniques and current state of the art.”

“Wonderful! More!”

*“A great combination of theory and hands-on.”*

“Provides a perfect basis for the new analyst.”

## Hosting a FIAT

IALEIA chapters and law enforcement agencies are encouraged to host an IALEIA FIAT.

The class is five days; 40 hours (the recommended timespan of an analytic class per the Global Intelligence Working Group). IALEIA has dozens of certified instructors, with years of experience in criminal analysis, who volunteer to provide this training. Chapters or agencies can request particular instructors who will train if available. Instructors are from North America, Europe and South Africa.

The cost of the training is based on course materials, travel expenses and a small fee to IALEIA International. Local chapters hosting the training may also charge a small fee; the usual cost per student is approximately \$600, significantly less than commercial analytic class fees.

More information on hosting the class can be found on the IALEIA website, [www.ialeia.org](http://www.ialeia.org). The classes are scheduled through the IALEIA FIAT Coordinator, but questions can be answered by all members of the FIAT Coordinating Committee.

Locations for training are actively being sought for the second half of 2007. Consider hosting your own FIAT class

and bring world-class instruction to your location.

## FIAT Coordinator

Edward M. Polachek, Coordinator,  
Assistant Director/Intelligence Center  
Manager, Milwaukee HIDTA  
[epolachek@mke.hidta.net](mailto:epolachek@mke.hidta.net)

\*\*\*\*\*

**IALEIA, Inc.**  
Lisa M. Palmieri, CCA, President



*Professional Training from  
Professional Analysts*

# Foundations of Intelligence Analysis Training (FIAT)